Agenda Item No:	6	Fenland				
Committee:	Overview & Scrutiny Panel					
Date:	20 February 2017	CAMBRIDGESHIRE				
Report Title:	Overview – Community Safety Partnership (CSP)					

Cover sheet:

1 Purpose / Summary

To give an overview to the Panel with regard to the process with which the Community Safety Partnership prioritises its activities.

2 Key issues

- The Community Safety Partnership is an alliance of organisations which generate strategies and policies, implement actions and interventions concerning crime and disorder within their partnership area
- The work receives a funding contribution from the Police and Crime Commissioner
- The partnership receives evidence on a range of topics (called a strategic assessment) from which priority actions are agreed and performance managed.
- A presentation will give an overview around the process the CSP follows, the
 evidence that led to the actions that are being progressed on a rolling action plan
 (attached) and pose some questions to the panel to capture their feedback which will
 be reported back to the CSP for consideration at the April 2017 meeting.

3 Recommendations

- Members are asked to note the process that the CSP operates
- Members are asked to provide an overview of the CSP direction of travel for the CSP to consider at the April 2017 meeting.

Wards Affected	All
Forward Plan Reference	
Portfolio Holder(s)	Cllr David Oliver, Portfolio Holder for Community Safety and Heritage, doliver@fenland.gov.uk
Report Originator(s)	Dan Horn, Head of Housing & Community Support, dhorn@fenland.gov.uk, 01354 622470

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Background Paper(s)	None

Fenland Community Safety Partnership

Partnership rolling delivery plan Updated February 2017

Strategic Themes

Priority – Supporting children & young people

Priority – Domestic Abuse & Healthy Relationships

Priority – Exploitation

Priority – Empower residents to deliver safer communities

Priority – Partnership projects to address local crime & disorder issues

The Community Safety Partnership plan – Is developed to identify and tackle behaviours, locations and trends which have a detrimental effect on the quality of life for Fenland residents the plan is designed to react to new emerging issues and address long term problems

Identification – Development of profiles which identifies areas of concerns for the partnership to focus on and develop relevant actions to reduce threat, risk or harm

Partnership delivery will continue whilst these profiles are being developed allowing the profiles to identify gaps and steer the partnership in relation to further prevention, awareness and training.

Training – Identify relevant training for front line staff to improve identification, referral and improve reactions time to highlighted community issues

Awareness & Prevention – Development and delivery of community projects to improve self awareness of risk taking behaviours or improve community reaction to identified local issues

Intervention – Projects developed and delivered in partnership to reduce identified community issues or reduce risk taking behaviours

ACTION PLAN PERFORMANCE Key

Progressing well and on target: minimum risk of failure

Requires intervention to ensure target is met: small-medium risk

Needs urgent intervention to ensure project progresses: medium-high risk



Supporting of	hildren & young p	eople				Theme Lead Jon Butler
Priority	Action	Outcome	Target	Milestone	Lead Officer	Progress narrative / Risk RAG
	• •	ove awareness of the Projects delivered in education providers in Fenland gathering	Number of events 6 events that highlight risk taking behaviour	Yr5 Safety Zones Mar & Chat - Mar 17 Whitt – May 16 Wisbech – Jun 16	Rob Mitchell	Safety Zone Whittlesey: 3 schools and 168 students Wisbech: 13 schools and 367 students March & Chatteris O Schools and 0 students (March 2017) Feedback: 100% from all schools Quotes: "The best Safety Zone yet", "The new scenarios work really well",
identified in problem profiles or prevent identified issues	Knowledge of where and how to report / refer identified risk	key messages have been received and understood	Development of a project which reviews the primary schools exclusion Yes	On-going Linked to ASB Problem Solving group	Jon Butler	Family Intervention Partnership is addressing these exclusions offering intensive family support to identified families. The CSP will continue to offer support to this scheme via the ASB Problem Solving group and their intervention and enforcement tactics Information sharing for these families requires improvement
INTERVENTION – Projects delivered in partnership to tackle identified community issues	Develop projects using existing best practice models to engage with identified YPs to access and commit to a professional led scheme / locally run Project	Improved sense of community from the YPs, leading to delivery of new skills within the community	Positive affect achieved from the project delivery in the area Yes/No	New project	CCC lead	Police Cadets – currently volunteering within the community - Ongoing Street Games - 14+ looking to expand across Fenland Identified a lack of Youth diversionary activities in all Fenland locations – In development Fire break – Under development using same project as launched in Cambridgeshire - Possible start Oct 2016
INTERVENTION – Projects delivered in partnership to tackle identified community issues	Develop projects with identified YPs in education environment to highlight acceptable behaviour and consequence	Improved sense of community from the YPs, leading to future ASB or criminal behaviour	Evidence of a change in mind-set from the YPs Yes/No	New project	CCC lead	Age 8-12 - In development working with dedicated PCSOs that are assigned to schools to promote a range of topics and behaviours that impact on the community. Before and after New Safety Zone scenario for 2017 Contact point surveys and officer feedback Age 13-15 – Look at Peer mentor schemes and access to diversionary activities looking at the at risk 10 YP per school to try and change the path they are on
Domestic Ab	use & Healthy Rel	ationships				Theme Lead TBC
Priority	Action	Outcome	Target	Milestone	Lead Officer	Progress narrative / Risk RAG
Domestic Abuse AWARENESS & PREVENTION – Key messages for the community as identified in	Improved reporting from harder to reach groups and key age ranges highlighted in the problem profile	Awareness session delivered highlighting hidden Domestic Abuse types	Awareness project delivered Yes	Mar 2017	Cambridgeshire & Peterborough Domestic Abuse Partnership CSP Rep	New focus on Familial abuse, projects in development Awaiting the Needs assessment from Cambridgeshire & Peterborough Domestic Abuse Partnership before continuing at local level This is to avoid duplication of funding by the P&CC
problem profiles or prevent identified issues		Fenland reporting of Domestic Abuse average comes into line with Countywide average	Reduction to 12 incidents per 1000 population Ongoing	On-Going final review Apr 2017	Cambridgeshire & Peterborough Domestic Abuse Partnership CSP Rep	Fenland had a rate of 18.8 DA incidents per 1000 population, 2015/16 Performance information required from research team on the back of the Fenland awareness projects Continue to highlight hidden abuse and formulate a plan to performance manage this via use of Advice Chain feedback
	Develop and deliver a Fenland CSP awareness and reporting App to work over all phone systems	Wider information available to Fenland residents and improved awareness of domestic Abuse	App developed and promoted Yes / No	Feb 2017	Community Safety Team	Project in development after the successful launch of the Advice chain website Bid to be submitted to CSP Consideration of a 'Awareness of the Domestic Abuse' reporting App link into advice chain
	systems	awareness of domestic Abuse	Yes / No		Safety Team	Consideration of a 'Awareness of the Domestic Abuse' reporting App link into advice chain

Labour and So	exual Exploitation					Theme Lead Mike Hills
Priority	Action	Outcome	Target	Milestone	Lead Officer	Progress narrative / Risk RAG
IDENTIFICATION – Mapping of current services available and identification of gaps and risk in Fenland	Sexual Exploitation Further investigation is required to establish the scale and nature of sexual exploitation of adults in Fenland.	Profile developed showing clear direction for the CSP with outcome focussed recommendations. Recommendations to develop partnership projects which aren't currently been run by other groups or organisations.	Profile developed and delivered Yes	Awareness	Leigh Roberts Police Exploitation Team Community Safety Team	 Key action from profile are: Sexual Exploitation Raise awareness and improve intelligence sharing of what risk factors are and key signs of sexual exploitation with front line community workers and health workers Raising awareness within communities about how to get help. Provide key referral pathways to front line staff Revisit the suspected locations to gain further intelligence regarding activities, potential victims and methods of operation.
AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified	Carry out targeted awareness sessions to engage and promote initiatives to reduce exploitation and improve quality of life for the community	Improved understanding of exploitation in Fenland leading to earlier intervention for the victim Targeted work completed with Children & Young people	Project developed No	Feb 17	Locality Lead Sarah Gove	Project hold due to CCC Locality Team restructure Schools project development Raise awareness within schools Improve vigilance on targeted young people in and out of schools
TRAINING – Awareness to organisations of available training and development of programmes were there is a training need	Develop training packages that can be accessed by members of the community and professionals	Increase in reporting of exploitation in Fenland leading to earlier intervention for the victim	Training package delivered to relevant organisations Yes	Dec 16 – Apr 17 Jan 17 –Mar 17 Modern day slavery campaign	Dave Murphey Sophie Wilkinson Rob Mitchell	Training focusses on the gaps identified in the exploitation profile Training delivered to businesses and community groups Format of training to run similar to the DA online training Delivered across Fenland Jan 17 Performance feedback March 2017
INTERVENTION – Projects delivered in partnership to tackle identified community issues	Increase identification and action against exploitation Impose enforcement & sanctions on identified rouge landlords / gang masters / Alphas & traffickers	Record an increase in reporting to improve the picture of exploitation in Fenland, leading to earlier interventions and improved safeguarding of those identified	Increase disruption and enforcement of Exploitation Yes	On-going project	Exploitation Team DI Dave Murphy Sarah Gove	Op Pheasant & Exploitation task force Identified houses continue to be inspected and occupants supported Work place inspections continue e.g. car washes, nail bars and farming Support to letting agencies and landlords to improve tenant care and responsibilities Illegal tobacco targeted in shops and dwellings
Empower resi	idents to deliver s					Theme Lead Rob Mitchell
Priority	Action	Outcome	Target	Milestone	Lead Officer	Progress narrative / Risk RAG
AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Review the support from Neighbourhood Watch and develop delivery of awareness campaigns through the appropriate groups	Agreed messages delivered using NHW Champions to community groups and residents	Awareness Projects delivered with NHW Yes / No	Nov 2016	Will Davis Community Safety Team	In development

Partnership p	rojects to address	local crime & disor	der issues			Theme Lead Aarron Locks	
Issue	Action	Outcome	Target	Milestone	Lead Officer	Progress narrative / Risk	RAG
Increase in shoplifting	Provide support, guidance and information to the business community through the use of SIRCS and other partnership interaction (ShopWatch).	Increased information sharing and awareness amongst members on business related crime and incidents.	Increased information sharing on business related crime/incidents Yes Reduction in shoplifting No	On-going project	FEN-BAC Aarron Locks	Dec 16 – Radio training package developed and on SIRCS for business download to support staff self training and development SIRCS increase in users across Fenland (230 users) Shoplifting increases – Increased reporting linked to wider awareness and training of businesses	
Support to licensed premises linked to the NTE	Ensure regular attendance at key NTE partnership meetings by CSP partners to provide support and guidance in licensable activity.	Improved support to Pubwatch scheme by CSP members with promotion and delivery of partnership campaigns (Domestic Abuse and Alcohol harm) to reduce the level of alcohol harm and misuse.	Number of Partnership meetings attended = 11 Improved relationship with PubWatch Yes	On-going project	Wisbech Alcohol Group Aarron Locks Police	Q3 update – Alcohol linked domestic violence posters circulated to Wisbech PubWatch group for local promotion within licensed premises. NTE partnership meetings (7) have been attended by officers providing support and guidance to NTE businesses on SIRCS activity, campaigns (Domestic Violence, 'Morning After' and Think Alcohol/Self IBA) and events. Relationship with March PubWatch has been improved with established partner links to attend all future local meetings with FDC officer in attendance. This has been maintained with 100% attendance of all partnership meetings since August 2016.	
High levels of street drinking and alcohol related concerns within key locations	Reduce the impact on the community where alcohol is a factor through a multi agency response.	Reduction of community impact where alcohol related ASB and associated environmental crime is a factor. Improved community awareness and understanding on the risks of alcohol misuse.	Project delivery Yes	On-going project	Aarron Locks (FDC) Joe Keegan (CCC)	 Q3 update – Recovery walks (one per month) introduced to Wisbech provided by Inclusion and Sun Network to improve engagement with street drinker community and offering advice and support. Engagement event delivered in September with over 50 members of the public provided with health advice and awareness on local support services. IBA training delivery is continuing with 27 front line officers receiving training GP registration cards developed (joint project with Health) to help support increasing persons to register with a GP in Fenland that are accessing health services through A&E. CCTV installation completed of street drinking linked to environmental issues Licensing Representation continues on new applications within the CIZ to help manage the number of premises within Wisbech. 	
Improve the reaction to identified ASB issues in Fenland	Development of the Restorative Solutions model to key members of the Fenland ASB Problem Solving Group.	Improved reaction to identified ASB issues challenging current delivery models that slow the intervention down.	Restorative solutions champions in organisations Yes	On-going	R Mitchell Fenland PSG	Training complete and 10 officers trained for Fenland Leading as best practice across the County Five cases already using these new techniques and positive impacts are being demonstrated New training proposed for a further 10 officers in Apr 17	
ASB and crime issues reported	Develop location based interventions for the community that address the risk to individuals in locations of need.	Improved identification and early intervention to prevent longer term issues and increased risk.	Community Action Area delivered Yes - On-going 2 complete 1 Starting	Start - Dec 16 End - Mar 17	R Mitchell Fenland PSG	West Street – Wisbech Identified are high levels of ASB linked to Street drinking and alcohol related issues High Fear of Crime Apr 17 - Environmental changes to be made to improve monitoring and sense of safety (Design out Crime)	

Partnershi	p projects con	npleted					
Issue	Action	Proposed Outcome	Target	Milestone	Lead Officer	Outcome and performance	RAG
Children & Young people IDENTIFICATION – identification of gaps and risk in Fenland	Provide specific profiles to support the CSP and wider groups to development of community based projects	Profile developed showing clear direction for the CSP with outcome focussed recommendations.	Profile developed Yes	Apr 16	Leigh Roberts	 Trust issues between C&YP and authorities – New project Deliver CSE / risk taking behaviour sessions in to education providers Awareness sessions for parents & cares – New project Profile delivered and actions agreed from the CSP meeting 	
Children & Young people AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Improve awareness of the issues and risks facing young people Knowledge of where and how to report / refer identified risk	Projects delivered in education providers in Fenland gathering relevant feedback to ensure the key messages have been received and understood	Deliver KSI reduction education sessions to identified groups highlighted in KSI data Yes	On-going	Cambs & Peter Road Safety Partnership Community Safety Team	Seat belt safety and child security delivered at Safety Zones Drive to arrive planed for deliver to identified groups at the newly named Octavia Academy and the four Fenland Academies Yr11and six form engagement Separate paper on all activity currently being produced be FDC community safety team to work along side the Cambridgeshire & Peterborough Road Safety Partnership	
Domestic Abuse IDENTIFICATION – Mapping of current services available and identification of gaps and risk in Fenland	Identify key themes which are not currently being addressed by wider support organisations Provide specific profiles to support the CSP and wider groups to development of community based projects	Profile developed showing clear direction for the CSP with outcome focussed recommendations. Recommendations to develop a partnership project which focus on the need for Fenland residents. Identify best practice to aid project development	Profile developed Yes	Jul 16	Leigh Roberts	 Focus on hidden types of Abuse Improve signposting and access to services Involve businesses in the awareness projects and signposting Improve use of social media to aid reporting or support pathways Profile delivered and actions agreed from the CSP meeting 	
Exploitation IDENTIFICATION – Mapping of current services available and identification of gaps and risk in Fenland	Provide specific profiles to support the CSP and wider groups to development projects to aid victims of exploitation The data indicates that labour and sexual exploitation remains a concern for the Fenland area	Profile developed showing clear direction for the CSP with outcome focussed recommendations. Recommendations to develop partnership projects which aren't currently been run by other groups or organisations.	Profile developed and delivered Yes Awareness Project delivered Yes	Oct 16	Leigh Roberts Community Safety Team	 Key action from profile are: Labour Exploitation Improve awareness of labour exploitation across the district to recognise signs and report them. Raise awareness within schools to support awareness within the community. Profile delivered and actions agreed from the CSP meeting 	
Empower residents to deliver safer communities IDENTIFICATION – Mapping of current services available and identification of gaps and risk in Fenland	Provide specific profiles to support the CSP and wider groups to development of community based projects to aid the deliver of the CSP themes Identify key support groups who can aid the delivery of projects and ensure they remain self sufficient	Profile developed showing clear direction for the CSP to empower Fenland residents or community groups. Agreed projects to engage community groups which aren't currently active to aid or lead on CSP themes.	Profile developed and delivered Yes	Jan 17	Leigh Roberts	 Review current delivery from volunteers (Neighbourhood watch, Shop Watch, Pub Watch) on effectiveness Utilise Police Cadets to support CSP campaigns Identify rural community groups and a system to deliver key messages Review communication strategy to ensure the feedback from the community forms the projects Profile delivered and actions agreed from the CSP meeting 	

Priority	Action	Outcome	Target	Milestone	Lead Officer	Progress narrative / Risk RAG
Children & Young people AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Improve awareness of the issues and risks facing young people Knowledge of where and how to report / refer identified risk	Projects delivered in education providers in Fenland gathering relevant feedback to ensure the key messages have been received and understood	Secure funding to deliver Chelsea's choice Yr10 students Yes	Jul 16 – Partner event Sep 16 - School delivery Dec 16 – School follow ups	Sophie Wilkinson	Currently all the schools have agreed to match fund the production and delivery of Chelsea's choice will commence mid September 2016. • Sir Harry Smith Yr9 – 180 Students saw the performance and attended follow up • Thomas Clarkson Yr9 - 220 Students saw the performance and delivered own follow up • Cromwell Yr9 - 190 Students saw the performance and attended follow up • Neale Wade Yr10 - 210 Students saw the performance and attended follow up • Community Performance 22 Sept 2016 at Queen Mary centre – 30 members of the public attended
Domestic Abuse AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Improved reporting from harder to reach groups and key age ranges highlighted in the problem profile	Key messages delivered utilising existing resource & communication channels to Fenland residents and businesses improving sign posting and awareness	Awareness project delivered Yes	July 2016	Cambridgeshire & Peterborough Domestic Abuse Partnership	 Targeted locations in the four Fenland market towns have been approached to aid awareness, improving signposting and reporting of DA Fenland CSP looked at the delivery models of the Safe Places. After comprehensive consultation the majority fed back the scheme wouldn't be a suitable fit for Fenland (Data protection) Instead the FCSP devised a new concept still engaging with businesses but developing an awareness and signposting package to sit in businesses (Opticians, banks, beauticians, etc.) Each business was offered the online DA training to complete and the Advice chain signposting website for support.
Domestic Abuse AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Improved reporting from harder to reach groups and key age ranges highlighted in the problem profile	Awareness session delivered highlighting hidden Domestic Abuse types	Awareness project delivered Yes	July 2016	Cambridgeshire & Peterborough Domestic Abuse Partnership	 Use of local cinema including their production support has seen a CSP generated short film showing before every film viewing and breaks Explanation to businesses as part of the awareness campaign Promotion of the 'UK SAYS NO MORE' national campaign highlighted on social media
Domestic Abuse TRAINING – Awareness to organisations of available training and development of programmes were there is a training need	Promote general awareness training for Healthy Relationships and online Elearning packages Target frontline staff and businesses highlighted as under reporting	Training packages delivered which can be accessed by members of the community and professionals who attend Fenland homes on a regular basis as highlighted in the Fenland profile	Training promoted to identified organisations Yes		Sophie Wilkinson	 Online DA training package currently being used and promoted to partners This training has been offered to Businesses across Fenland with a take up from staff Retail store, Opticians, Pharmacies, Beauticians, Banks / Building societies, post offices and GPs CSP developed film in local cinemas
Empower residents to deliver safer communities AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Develop a yearly communication plan inline with police get Closer campaign and CSP crime calendar	Key messages delivered using communication channels to Fenland residents and improving sign posting and safeguarding	Communication plan delivered Yes	July 2016 start Pilot Oct 16 Results Jan 17	Rob Mitchell Sophie Wilkinson Will Davis	 Draft version sent to the partnership in July 2016 for discussion New tactics in light of the decommissioning of the New Horizon vehicle Development of the Partnership 'Contact point' in key locations Outcome Improved community feedback and face to face sessions with a variety of professionals Communications plan developed and delivered – shared with CSP and P&CC

Priority	Action	Outcome	Target	Milestone	Lead Officer	Progress narrative / Risk	RAG
Empower residents to deliver safer communities AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Develop and deliver a Cyber Crime project to targeted age groups highlighted in the profile	Key messages delivered using relevant tools to key community groups	Awareness Project delivered Yes	May 2016	Rob Mitchell Sophie Wilkinson P&CC Outreach	 Awareness sessions delivered in rural locations and market towns Support from Police, CCC Community protection & Neighbourhood watch Visits to senior citizens groups Police cadets supporting CSP projects and engagement events 	
Empower residents to deliver safer communities AWARENESS & PREVENTION – Key messages for the community as identified in problem profiles or prevent identified issues	Improve awareness & reporting of rouge trading	Key messages delivered using relevant tools to identified community groups and residents	Increase in reporting in Fenland Yes	Nov 2015	Elaine Matthews	Raising awareness in the community, activities include visiting residents in Wimblington, Doddington and March with Sophie from the CSP. Attendance at Golden Age Fairs in Eastrea, Walsoken & Wisbech St Mary. We are working with Neighbourhood Watch across Cambridgeshire and gave a talk to March NHW in July, as well as working with two Age UK Day centres in Wisbech with more to follow later in the year in Chatteris. An existing 'No Cold Callers' Zone in March has now been handed over to a local volunteer community coordinator to run, who is able to reinvigorate their NCCzone, remind residents of the need to avoid buying from cold callers, issue new door stickers and updated leaflets and most importantly to be on hand locally to discuss any concerns from residents. Discussions are underway to similarly hand over other NCCZ's to local coordinators in Leverington, Chatteris, Wisbech and March. We have worked with a community volunteer in Whittlesey to set up their own 'Good Neighbours stop Rogue Traders' scheme as a locally preferred and very effective approach to preventing Rogue Traders in their area. We have delivered training on how to spot and stop Scams and Rogue Traders to the Wisbech Police Cadets so that they can advise the most vulnerable residents, and their neighbours, in those areas. Library staff across Fenland are being trained to give advice to residents and stocks of available resources are in libraries including 'Don't Buy at the Door' door stickers, leaflets, Scam/Rogue Trader Aware bookmarks, cheque book stickers to warn of Rogue Traders, 'easy read' leaflets on reducing unwanted telephone calls. We have worked with a former scam victim in March, who has now taken on the role of 'Mail Marshall' where they monitor all the incoming scam mail, make a note of the sender contact details and type of scam, then send that off to the National Scams Team who carry out large scale investigations. This is a highly valuable contribution to large scale fraud and gives the former victim a positive role in t	
Partnership projects to address local crime & disorder issues Ghost Passage community and environmental impact concerns	Implement a CCTV solution to cover the area of Ghost Passage to support enforcement partners to identify and take action against observed perpetrators.	Reduction in alcohol related incidents, including street littering, defecation and urination. Increased use by local community as a walk through within the area.	CCTV installed Yes Community Action Area delivered Yes Improved environment Yes	June 16 – CCTV survey and bid application August 16 – CCTV installation	Aarron Locks Wisbech Alcohol Group	CCTV installation completed 5 th October 2016 24/7 monitoring of location commenced with live reporting to Police and other partners on identified concerns and ASB Wisbech Alcohol Partnership awaiting profile data from interventions by front line officers to establish health and lifestyle needs. Recorded incidents have almost disappeared since the work	

Glossary

ABCs	Acceptable Behaviour Contract
Acquisitive Crime	Theft from dwellings, vehicles, non dwellings, commercial inc shop lifting
ASB	Anti-Social Behaviour
CAA	Community Action Area – Location that requires a partnership focus to reduce incidents and improve public confidence
CAF	Common Assessment Framework
CASUS	Cambridgeshire Child and Adolescent Substance Use Service
ССТУ	Closed Circuit Television
Crime Calendar	Analytical work from 5 years of data produced seasonal crime trends
CSP	Community Safety Partnership
CYPS	Children & Young People Service
DA & HR	Domestic abuse & Healthy relationships
E-CINS	Empowering-Communities Inclusion & Neighbourhood-management System (E-CINS)
FDC	Fenland District Council
'Get Closer' campaign	Police campaign to place the service in the public eye including awareness, targeted and partnership media
`Hidden Groups'	Hard to reach groups or difficult to identify or engage
IDVA	Independent Domestic Abuse Advocate
IOM	Integrated Offender Management
LAC	Looked After Children
LARM	Locality Allocation and Referral Meetings
LCG	Local Commissioning Groups
MASH	Multi Agency Safeguarding Hub
Mosaic Data	Mosaic is a classification system that gives you access to a vast range of demographic data
NCCZs	No Cold Callers' Zone
NHS	National Health Service
NHW	Neighbourhood Watch
NTE	Night Time Economy
Op Titan	Police operation monitoring and enforcing licensing conditions in pub cluster areas
PRP (HMO)	Private Rented Property (House in Multi Occupation)
P&CC	Office of the Police & Crime Commissioner
PSG	ASB Problem Solving Group
PSHE	Personal, social, health and economic education
PST	Local Police Problem Solving Team
RAO Group	Partnership group for licensing monitoring and appropriate action around identified breaches
RONI	Risk Of NEET Indicator
SIRCS	Secure Incident Reporting and Empowering Communities System.
TLS	Traffic Light Model System
UKBA	United Kingdom Border Agency / UK Immigration services